

2. Overall Summary

**FEBRUARY 12 -  
Final**

**Community and Planning**

	Period Budget £'000	Period Actual £'000	Period Variance £'000	Period Variance %	Y-T-D Budget £'000	Y-T-D Actual £'000	Y-T-D Variance £'000	Y-T-D Variance %	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	2010/11 Actual £'000
Community Development	70	115	- 45	-64.5	1,009	908	101	10.0	1,151	1,133	18	887
Development Services	109	128	- 19	-17.8	1,223	1,254	- 30	-2.5	1,376	1,389	- 14	1,672
Environmental and Operations	243	271	- 28	-11.4	2,765	2,811	- 46	-1.7	2,879	3,016	- 137	3,979
Housing and Communications	59	72	- 14	-23.2	795	840	- 45	-5.6	923	939	- 16	1,014
<b>Total Community and Planning</b>	<b>481</b>	<b>586</b>	<b>- 106</b>	<b>-22.0</b>	<b>5,793</b>	<b>5,813</b>	<b>- 20</b>	<b>-0.3</b>	<b>6,329</b>	<b>6,478</b>	<b>- 149</b>	<b>7,552</b>

**Corporate Resources**

Finance and Human Resources	364	408	- 44	-12.0	4,244	4,319	- 74	-1.8	4,768	4,633	135	5,589
IT and Facilities Management	167	58	108	65.0	1,536	1,291	245	15.9	1,654	1,659	- 5	1,704
Legal and Democratic Services	110	133	- 23	-21.1	1,239	1,233	7	0.5	1,376	1,350	26	1,564
<b>Total Corporate Resources</b>	<b>640</b>	<b>599</b>	<b>41</b>	<b>6.5</b>	<b>7,019</b>	<b>6,842</b>	<b>177</b>	<b>2.5</b>	<b>7,797</b>	<b>7,642</b>	<b>155</b>	<b>8,857</b>

**NET EXPENDITURE (1)**

	<b>1,121</b>	<b>1,185</b>	<b>- 64</b>	<b>-5.8</b>	<b>12,812</b>	<b>12,655</b>	<b>157</b>	<b>1.2</b>	<b>14,126</b>	<b>14,120</b>	<b>6</b>	<b>16,409</b>
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Adjustments to reconcile to Amount to be met from Reserves

Removal of Asset Maintenance Variance	-	- 35	35	-	-	- 182	182	-	-	-	-	72
Direct Services Trading Accounts	11	- 10	21	190.9	- 75	- 4	- 71	- 94.7	- 74	1	- 74	- 17
Capital charges outside General Fund	- 4	- 4	- 0	- 0.0	- 43	- 43	- 0	- 0.0	- 47	- 47	-	- 47
Support Services outside General Fund	- 16	- 16	- 0	- 0.1	- 181	- 181	0	0.0	- 220	- 220	-	- 216
Redundancy Costs - all	-	-	-	-	-	36	- 36	-	-	-	-	244

**NET EXPENDITURE (2)**

	<b>1,111</b>	<b>1,120</b>	<b>- 9</b>	<b>-0.8</b>	<b>12,513</b>	<b>12,281</b>	<b>233</b>	<b>1.9</b>	<b>13,785</b>	<b>13,853</b>	<b>- 68</b>	<b>16,445</b>
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Government Grant	- 428	- 428	-	0.0	- 4,713	- 4,713	-	-	- 5,141	- 5,141	-	- 6,348
Council Tax Requirement - SDC	- 767	- 767	-	0.0	- 8,432	- 8,432	-	-	- 9,199	- 9,199	-	- 9,172

**NET EXPENDITURE (3)**

	<b>- 84</b>	<b>- 75</b>	<b>- 9</b>	<b>10.7</b>	<b>- 632</b>	<b>- 864</b>	<b>233</b>	<b>36.8</b>	<b>- 555</b>	<b>- 487</b>	<b>- 68</b>	<b>925</b>
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Summary including investment income

Net Expenditure	- 84	- 75	- 9	11	- 632	- 864	233	36.8	- 555	- 487	- 68	925
Investment Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Interest and Investment Income	- 16	- 22	6	-40.6	- 172	- 282	110	63.6	- 153	- 271	118	- 335
<b>Overall total</b>	<b>- 99</b>	<b>- 97</b>	<b>- 3</b>	<b>- 30</b>	<b>- 804</b>	<b>- 1,146</b>	<b>342</b>	<b>100</b>	<b>- 708</b>	<b>- 758</b>	<b>50</b>	<b>590</b>

Planned appropriation (from)/to Reserves  
Supplementary appropriation from Reserves

	722	722	-	-
	- 14	- 14	-	-

Surplus

	-	- 50	50	419
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### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

FEBRUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Community Development</b>												
<b>SDC Funded</b>												
8 to 12 project	2	1	0	21.7	21	16	5	22.7	23	23	-	23
Arts Development	-	-	-	-	0	-	0	-	-0	-0	-	5
All Weather Pitch	-0	-0	0	-	-2	-2	0	5.8	-2	-2	-	-2
Community Activity	-	-4	4	-	-	-4	4	-	-	-	-	-
Community Development Service Provisions	-	-3	3	-	-	-15	15	-	-	-15	15	-12
Community Safety	17	17	-0	-2.4	184	173	11	5.8	201	198	3	167
The Community Plan	5	4	0	7.9	50	45	5	10.5	55	55	-	51
Economic Development	3	-1	4	144.5	37	41	-4	-10.9	41	41	-	19
Grants to Organisations	1	1	0	3.5	185	184	1	0.4	186	186	-	225
Health Improvements	3	4	-0	-12.2	36	35	2	4.5	39	39	-	50
Leisure Contract	8	10	-2	-28.2	252	250	3	1.1	330	330	-	446
Leisure Development	-	-	-	-	20	20	0	2.4	22	22	-	20
Administrative Expenses - Community Dev.	1	1	-0	-45.9	10	7	3	29.1	11	11	-	13
Sporting Services	-	-	-	-	-	-0	0	-	-	-	-	-364
STAG Community Arts Centre	-	25	-25	-	100	100	0	0.0	100	100	-	100
Sustainability	1	1	0	2.5	15	15	0	2.3	17	17	-	22
Tourism	6	7	-1	-16.8	46	36	10	22.5	53	53	-	39
West Kent Partnership	2	2	-0	-10.5	1	5	-4	-581.5	0	0	-	-
Youth	6	12	-6	-88.6	70	66	4	5.3	76	76	-	84
<b>Total Community Development (SDC Funded)</b>	<b>55</b>	<b>78</b>	<b>-23</b>	<b>-42.8</b>	<b>1,026</b>	<b>971</b>	<b>55</b>	<b>5.3</b>	<b>1,151</b>	<b>1,133</b>	<b>18</b>	<b>886</b>
<b>Externally Funded</b>												
Partnership - Child	-	-	-	-	-	-15	15	-	0	0	-	-
Partnership - Home Off	11	10	2	13.5	6	-42	48	860.8	-0	-0	-	-
Choosing Health WK PCT	4	8	-4	-93.8	-22	-7	-15	-70.1	0	0	-	-
Falls Prevention	-	-4	4	-	-	-4	4	-	-	-	-	-
Future Jobs (Ext Funded)	-	1	-1	-	-	-	-	-	-	-	-	-
Kent Community Alcohol Partnership	-	0	-0	-	-	-	-	-	-	-	-	-
Local Strategic Partnership (Ext Funded)	-	9	-9	-	-	-	-	-	-	-	-	-
PCT Initiatives	-	18	-18	-	-	0	-0	-	-	-	-	-
Skateboarding	-	1	-1	-	-	-	-	-	-	-	-	-
Local Strategic Partnership	-	-5	5	-	-	-	-	-	-	-	-	-
Big Community Fund	-	-	-	-	-	4	-4	-	-	-	-	-
PCT Health Checks	-	-	-	-	-	1	-1	-	-	-	-	-
<b>Total Community Development (Ext Funded)</b>	<b>15</b>	<b>37</b>	<b>-22</b>	<b>-142.1</b>	<b>-16</b>	<b>-63</b>	<b>47</b>	<b>285.1</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>-</b>

Total Community Development

70	115	- 45	- 64.5	1,009	908	101	10.0	1,151	1,133	18	886
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3. Net Service Expenditure for each Head of Service - analysed by Budget area  FEBRUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Development Services</b>												
Bridleways / Footpath Diversions	0	0	0	-	1	1	0	0.3	2	2	-	2
Conservation	4	4	0	2.5	43	43	- 0	- 0.1	47	45	2	75
Local Development Framework	28	28	- 0	- 0.9	349	335	13	3.8	446	423	23	488
LDF Expenditure	-	- 4	4	-	-	- 0	0	-	-	-	-	-
Planning - Appeals	13	21	- 8	- 66.9	138	143	- 5	- 3.6	151	159	- 8	187
Planning - Counter	- 0	- 0	- 0	-	- 1	- 0	- 0	- 25.9	- 1	- 1	-	-
Planning - Dev. Control	41	54	- 14	- 33.6	433	481	- 48	- 11.1	446	488	- 42	606
Planning - Enforcement	22	22	- 1	- 4.0	236	232	4	1.8	258	253	5	281
Planning - Office Refurb.	-	-	-	-	-	1	- 1	-	-	-	-	-
Administrative Expenses - Development Control	2	2	0	4.5	23	16	7	29.3	25	19	6	34
Administrative Expenses - Policy and Env.	-	-	-	-	-	0	- 0	-	-	-	-	1
<b>Total Development Services</b>	<b>109</b>	<b>128</b>	<b>- 19</b>	<b>- 17.8</b>	<b>1,223</b>	<b>1,254</b>	<b>- 30</b>	<b>- 2.5</b>	<b>1,376</b>	<b>1,389</b>	<b>- 14</b>	<b>1,674</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

FEBRUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Environmental and Operational Services</b>												
Asset Maintenance Car Parks	1	-	1	100.0	8	-	8	100.0	8	14	-5	-
Asset Maintenance CCTV	1	0	1	88.8	10	2	8	80.6	11	11	-	15
Asset Maintenance Countryside	0	-	0	-	5	8	-3	-55.1	6	9	-3	3
Asset Maintenance Direct Services	2	0	2	98.4	20	17	3	14.4	22	22	-	31
Asset Maintenance Playgrounds	1	0	1	88.4	12	3	9	77.1	13	5	8	-
Asset Maintenance Public Toilets	1	0	1	97.4	13	2	10	80.9	14	14	-	6
Building Control	-9	3	-12	-136.6	-106	-26	-80	-75.5	-123	-32	-91	-38
Car Parks	-140	-125	-15	-10.8	-1,404	-1,408	4	0.3	-1,542	-1,552	10	-1,475
CCTV	15	18	-3	-18.6	219	254	-35	-16.1	230	269	-39	264
Civil Protection	1	0	1	93.3	10	8	2	21.2	11	11	-	41
Clean Air	7	6	1	14.1	109	87	22	19.8	116	95	21	100
Contaminated Land	4	4	0	8.5	47	43	4	8.5	51	48	3	49
Dangerous Structures	2	1	0	19.0	20	19	1	4.1	22	22	-	20
On-Street Parking	-33	-32	-1	-3.6	-310	-273	-37	-12.0	-345	-309	-36	-222
Emergency	5	5	-0	-2.9	54	52	2	2.8	59	59	-	56
Environmental Health Partnership	-	9	-9	-	-	9	-9	-	-	-	-	-
EstMan - Grounds	8	6	2	24.7	84	74	10	11.7	91	81	10	78
Licensing Health	4	4	0	5.0	31	37	-6	-19.4	35	42	-7	31
Licensing Partnership Members	-	-	-	-	-	-	-	-	-	-	-	-
Licensing Partnership Hub (Trading)	-0	-9	8	-	-1	-40	39	5,338.4	-	-	-	-
Licensing Regime	6	13	-7	-105.6	9	44	-36	-407.4	3	42	-39	49
Minibus	1	-	1	100.0	8	1	7	91.4	9	1	8	333
Noise Control	7	7	0	3.5	81	75	6	7.4	88	83	5	90
Parks and Rec.Grds	8	8	-0	-6.4	80	110	-31	-38.7	88	121	-33	131
Parks - Rural	8	6	2	23.5	79	50	29	37.3	81	51	30	107
Pest Control	-	-	-	-	-0	-	-0	-	-0	-0	-	4
Public Health	33	43	-11	-32.6	358	432	-74	-20.6	390	465	-75	541
Public Transport Support	0	0	0	-	1	1	0	16.0	1	1	-	1
Refuse Collection	196	195	0	0.1	2,057	2,053	4	0.2	2,155	2,105	50	2,134
Administrative Expenses - Building Control	1	0	1	73.9	8	6	2	24.9	9	9	-	9
Administrative Expenses - Community Director	1	0	0	25.5	9	5	4	46.9	10	10	-	13
Administrative Expenses - Direct Services	-	0	-0	-	-	0	-0	-	-	-	-	-
Administrative Expenses - Health	2	0	1	74.4	20	13	8	38.1	26	26	-	16
Administrative Expenses - Transport	0	0	-0	-	6	5	1	18.0	7	7	-	4
Street Naming	1	0	1	68.4	12	3	8	71.9	13	5	8	6
Street Cleansing	104	102	2	1.7	1,126	1,119	7	0.6	1,224	1,216	8	1,399

Support - Direct Services	4	2	1	34.8	43	20	23	52.7	47	37	10	40
Support - Health and Safety	1	1	- 0	- 15.5	14	11	3	24.6	16	16	-	54
Taxis	0	- 5	5	-	- 13	- 35	22	160.7	- 14	- 34	20	- 19
Air Quality (Ext Funded)	-	-	-	-	-	- 21	21	-	-	-	-	-
National Food Hygiene Rating Scheme	-	0	- 0	-	-	0	- 0	-	-	-	-	-
Public Conveniences	4	5	- 1	- 38.4	48	51	- 3	- 7.3	49	49	-	107
<b>Total Environmental and Operational Services</b>	<b>243</b>	<b>271</b>	<b>- 28</b>	<b>- 11.4</b>	<b>2,765</b>	<b>2,811</b>	<b>- 46</b>	<b>- 1.7</b>	<b>2,879</b>	<b>3,016</b>	<b>- 137</b>	<b>3,978</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

FEBRUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Finance and Human Resources</b>												
Asset Maintenance Argyle Road	4	1	3	78.7	47	29	18	38.5	51	51	-	38
Asset Maintenance Other Corporate Properties	3	11	- 8	- 330.0	28	33	- 5	- 17.5	30	30	-	48
Asset Maintenance Leisure	13	6	7	53.2	141	126	15	10.5	153	153	-	209
Asset Maintenance Sewage Treatment Plants	1	2	- 1	- 101.1	9	13	- 4	- 38.0	10	10	-	3
Asset Maintenance Support & Salaries	9	7	3	28.5	104	89	15	14.4	114	114	-	120
Benefits Admin	-	- 6	6	-	-	-	-	-	- 150	- 150	-	833
Benefits Grants	- 52	- 54	2	3.4	- 607	- 609	2	0.3	- 659	- 659	-	- 659
Bus Station	1	0	0	57.2	11	7	4	32.5	12	12	-	21
Civic Expenses	0	0	- 0	-	13	10	4	26.7	14	14	-	39
Concessionary Fares	-	-	-	-	-	2	- 2	-	-	-	-	433
Dartford Partnership Hub (SDC costs)	134	178	- 45	- 33.4	1,516	1,579	- 63	- 4.2	1,617	1,617	-	222
EstMan - Buildings	- 11	- 14	3	27.7	- 79	- 61	- 18	- 22.8	- 92	- 67	- 25	- 26
Housing Advances	0	0	0	-	4	3	1	14.9	4	4	-	5
Housing Premises	0	3	- 3	-	- 10	- 6	- 4	- 37.1	- 10	- 10	-	34
Local Tax	- 15	- 16	1	9.3	- 165	- 160	- 5	- 3.3	- 392	- 392	-	224
Markets	- 15	- 16	1	5.7	- 174	- 265	92	52.9	- 194	- 286	92	- 191
Members	27	25	2	8.8	308	285	23	7.5	342	318	24	321
Misc. Finance	132	145	- 13	- 9.5	1,380	1,398	- 18	- 1.3	2,031	2,049	- 18	1,927
Revenues and Benefits Partnership	-	- 9	9	-	-	237	- 237	-	-	-	-	119
Administrative Expenses - Corporate Director	0	0	- 0	-	4	3	1	14.8	4	4	-	6
Administrative Expenses - Chief Executive	1	0	1	74.9	16	6	11	65.5	18	10	9	8
Administrative Expenses - Finance	1	5	- 3	- 235.1	26	18	8	29.4	28	28	-	36
Administrative Expenses - Personnel	1	1	1	45.0	12	13	- 1	- 4.8	14	14	-	10
Administrative Expenses - Property	0	0	- 0	-	2	1	1	27.8	2	2	-	3
Support - Central Offices	16	32	- 16	- 104.8	392	376	16	4.0	411	393	18	409
Support - Contact Centre	37	35	2	6.5	406	377	29	7.0	458	443	15	438
Support - Exchequer and Procurement	11	11	0	3.2	128	124	4	3.3	119	119	-	122
Support - Finance Function	16	13	3	19.6	176	136	40	22.7	229	209	20	180
Support - General Admin	16	21	- 4	- 26.4	161	150	11	6.8	173	173	-	215
Support - Local Offices	0	0	0	-	48	49	- 2	- 3.2	48	48	-	49
Support - Nursery	-	-	-	-	-	2	- 2	-	-	-	-	3
Support - Personnel	17	17	- 0	- 2.7	169	203	- 35	- 20.6	185	219	- 34	214
Support - Property Function	9	6	3	31.5	98	67	31	31.9	107	73	34	76
Treasury Management	7	6	1	19.7	80	83	- 3	- 3.7	88	88	-	98
<b>Total Finance and Human Resources</b>	<b>364</b>	<b>408</b>	<b>- 44</b>	<b>- 12.0</b>	<b>4,244</b>	<b>4,319</b>	<b>- 74</b>	<b>- 1.8</b>	<b>4,768</b>	<b>4,633</b>	<b>135</b>	<b>5,587</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

FEBRUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Housing and Communications</b>												
Consultation and Surveys	1	-	1	100.0	15	-	15	100.0	17	0	17	22
Energy Efficiency	2	2	0	7.1	21	15	7	31.1	4	12	-8	26
External Comms	7	13	-6	-89.7	105	99	6	5.8	127	114	14	127
Gypsy Sites	-2	5	-7	-341.2	-13	-11	-2	-15.6	-14	-9	-5	-2
Home Improvement Agency (prev. Care and Repair)	-	-	-	-	39	39	0	1.2	39	39	-	57
Homeless	9	18	-10	-112.6	95	184	-89	-93.1	119	195	-76	123
Housing	20	23	-3	-14.6	325	342	-16	-5.0	388	389	-1	408
Housing Initiatives	2	0	1	80.1	18	7	10	58.8	20	8	12	8
Homelessness Prevention	-	2	-2	-	-	2	-2	-	-	-	-	-
Housing Option - Trailblazer	4	5	-1	-33.7	-4	-0	-3	-88.5	0	0	-	-
Needs and Stock Surveys	-	-	-	-	-	-	-	-	15	15	-	15
KCC Loan Scheme	-	-	-	-	-	-0	0	-	-	-	-	-
Private Sector Housing	16	13	3	20.3	176	151	26	14.5	192	167	25	214
Administrative Expenses - Housing	1	2	-1	-210.7	10	17	-7	-76.3	11	11	-	22
Support - General Admin	-	-1	1	-	-	-11	11	-	-	-6	6	-11
Homelessness Funding	-0	-10	9	-	2	2	0	0.0	0	0	-	-
Leader Programme	0	0	0	-	4	4	-0	-0.5	5	5	-	5
<b>Total Housing and Communications</b>	<b>59</b>	<b>72</b>	<b>-14</b>	<b>-23.2</b>	<b>795</b>	<b>840</b>	<b>-45</b>	<b>-5.6</b>	<b>923</b>	<b>939</b>	<b>-16</b>	<b>1,014</b>



### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

FEBRUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>IT &amp; Facilities Management</b>												
Asset Maintenance IT	50	0	50	99.9	268	167	101	37.6	300	300	-	192
Administrative Expenses - IT	2	0	2	90.0	21	15	6	28.0	23	23	-	21
Support - Central Offices - Facilities	31	18	13	42.4	240	206	34	14.1	266	254	12	248
Support - General Admin	28	27	1	4.8	272	259	13	4.8	291	308	-17	330
Support - IT	56	13	42	75.8	735	643	91	12.4	775	775	-	913
<b>Total IT &amp; Facilities Management</b>	<b>167</b>	<b>58</b>	<b>108</b>	<b>65.0</b>	<b>1,536</b>	<b>1,291</b>	<b>245</b>	<b>15.9</b>	<b>1,654</b>	<b>1,659</b>	<b>-5</b>	<b>1,704</b>

### 3. Net Service Expenditure for each Head of Service - analysed by Budget area

FEBRUARY 12 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2010/11
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Legal and Democratic Services</u>												
Action and Development	0	-	0	-	5	14	- 8	- 151.4	6	6	-	12
Committee Admin	7	6	1	10.6	76	72	4	4.7	83	82	1	100
Corporate Management	71	95	- 24	- 34.0	780	773	8	1.0	941	872	69	1,012
Corporate Savings	- 1	-	- 1	- 100.0	31	-	31	100.0	- 32	0	- 32	-
Elections	6	9	- 2	- 35.0	59	66	- 7	- 11.6	66	66	-	56
Equalities Legislation	-	-	-	-	16	13	4	22.7	16	12	4	14
Land Charges	- 7	- 8	1	19.7	- 101	- 101	0	0.0	- 113	- 117	4	- 96
Performance Improvement	- 0	-	- 0	-	0	5	- 4	-	1	1	-	8
Register of Electors	9	8	2	16.9	128	115	13	10.0	138	124	13	119
Administrative Expenses - Legal and Democratic	5	3	3	48.3	62	55	6	10.3	69	63	6	60
Support - Legal Function	18	20	- 2	- 11.4	182	221	- 39	- 21.2	200	239	- 39	278
<b>Total Legal and Democratic Services</b>	<b>110</b>	<b>133</b>	<b>- 23</b>	<b>- 21.1</b>	<b>1,239</b>	<b>1,233</b>	<b>7</b>	<b>0.5</b>	<b>1,376</b>	<b>1,350</b>	<b>26</b>	<b>1,563</b>

#### 4. Cumulative Salary Monitoring

### FEBRUARY 12 - Final

Chief Executive, P.A. & Secretariat

**Total Chief Executives Dept**

Director, P.A. & Secretariat

Finance & Human Resources

Legal and Democratic Services

IT & Facilities Management

**Total Corporate Resources**

Director, PA and Secretariat

Community Development

Operational Services

Environmental Health

Licensing

Development Services

Building Control

Housing & Communications

Parking and Amenity Services

**Total Community and Planning Services**

Sub total

Council Wide - Vacant Posts

Performance Award Contingency

**TOTAL SDC Funded Salary Costs**

Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Community Development Ext.

Housing Ext.

*TOTAL All Salary Costs*

*Less Allocs to Trading a/cs inc Ext Funded TASK*

*Less Allocations to Capital and Asset maint. etc*

*Council Wide Vacant Posts*

**Check total to Pay Costs (Budget book page9)**

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
Chief Executive, P.A. & Secretariat	18	18	- 0	- 2.6	198	201	- 3	- 1.6	216	216	-
<b>Total Chief Executives Dept</b>	18	18	- 0	- 2.6	198	201	- 3	- 1.6	216	216	-
Director, P.A. & Secretariat	23	24	- 1	- 6.1	249	255	- 7	- 2.8	271	271	-
Finance & Human Resources	242	229	13	5.5	2,639	2,565	74	2.8	2,877	2,791	86
Legal and Democratic Services	64	54	10	15.0	675	614	61	9.0	739	686	53
IT & Facilities Management	67	67	0	0.7	737	724	13	1.8	804	791	13
<b>Total Corporate Resources</b>	396	374	22	5.6	4,299	4,158	141	3.3	4,691	4,539	152
Director, PA and Secretariat	14	14	- 0	- 2.1	154	155	- 0	- 0.3	168	168	-
Community Development	36	34	2	5.5	394	394	- 1	- 0.2	430	430	-
Operational Services	286	264	21	7.5	3,144	3,012	132	4.2	3,429	3,429	-
Environmental Health	60	53	7	12.4	662	626	36	5.5	722	692	30
Licensing	26	22	4	16.8	291	281	11	3.6	318	321	- 3
Development Services	143	141	2	1.7	1,589	1,546	42	2.7	1,735	1,686	49
Building Control	30	27	2	8.4	325	329	- 4	- 1.2	354	348	6
Housing & Communications	45	50	- 5	- 11.8	492	523	- 31	- 6.3	536	561	- 25
Parking and Amenity Services	43	40	3	7.8	473	441	32	6.8	516	485	31
<b>Total Community and Planning Services</b>	683	645	38	5.5	7,523	7,305	217	2.9	8,209	8,121	88
Sub total	1,097	1,038	59	5.4	12,020	11,664	355	3.0	13,116	12,877	240
Council Wide - Vacant Posts	- 5	-	- 5	- 100.0	8	-	8	100.0	10	0	10
Performance Award Contingency	-	-	-	-	-	-	-	-	48	48	-
<b>TOTAL SDC Funded Salary Costs</b>	<b>1,092</b>	<b>1,038</b>	<b>55</b>	<b>5.0</b>	<b>12,028</b>	<b>11,664</b>	<b>364</b>	<b>3.0</b>	<b>13,174</b>	<b>12,925</b>	<b>249</b>
Community Development Ext.	6	9	- 3	- 54.4	67	93	- 27	- 39.9	73	99	- 26
Housing Ext.	18	9	10	53.0	141	126	16	11.1	159	148	11
	24	18	6	26.2	208	219	- 11	- 5.2	232	247	- 15
<i>TOTAL All Salary Costs</i>	1,116	1,055	61	5.5	12,236	11,883	353	2.9	13,406	13,172	234
<i>Less Allocs to Trading a/cs inc Ext Funded TASK</i>	- 244	- 224	- 19	- 7.9	- 2,681	- 2,555	- 127	- 4.7	- 2,925	- 2,925	-
<i>Less Allocations to Capital and Asset maint. etc</i>	- 3	- 3	0	9.3	- 32	- 32	0	0.7	- 35	- 35	-
<i>Council Wide Vacant Posts</i>	5	-	5	100.0	- 8	-	- 8	- 100.0	- 10	- 10	-
<b>Check total to Pay Costs (Budget book page9)</b>	<b>875</b>	<b>828</b>	<b>47</b>	<b>5.3</b>	<b>9,514</b>	<b>9,296</b>	<b>218</b>	<b>2.3</b>	<b>10,436</b>	<b>10,202</b>	<b>234</b>

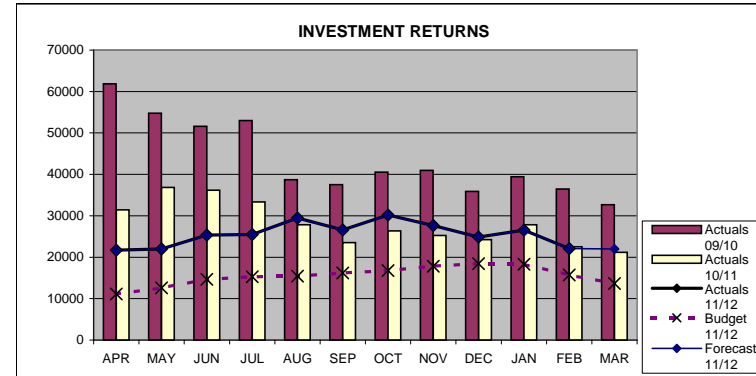
**DIRECT SERVICES SUMMARY**

Feb-12	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income</b>																	
Refuse	-170	-170	0%		-1,879	-1,886	0%	7	-2,051	-2,058	7	93	40	53	101	48	53
Street Cleaning	-96	-95	-1%		-1,055	-1,057	0%	2	-1,151	-1,154	3	67	63	4	73	56	17
Trade	-29	-22	-23%	-7	-361	-341	-5%	-19	-390	-366	-24	-45	-20	-25	-46	-11	-35
Workshop	-51	-45	-12%	-6	-558	-513	-8%	-45	-609	-550	-59	-27	5	-32	-29	5	-34
Green Waste	-16	-22	34%	6	-353	-357	1%	4	-376	-386	10	-82	-61	-22	-84	-59	-25
Premises Cleaning	-21	-16	-26%	-6	-236	-185	-22%	-51	-258	-205	-53	-14	19	-33	-15	15	-30
Cesspools	-23	-18	-22%	-5	-257	-210	-18%	-47	-280	-236	-44	-58	-6	-51	-63	-16	-47
Pest Control	-3	-3	-2%		-77	-75	-3%	-2	-80	-78	-2	-3	-1	-3		2	-2
Grounds	-11	-11	0%		-124	-124	0%		-135	-138	3	9		10	9	-4	13
Fleet	-68	-69	1%	1	-748	-707	-6%	-41	-816	-816			3	-3			
Depot	-22	-41	84%	19	-268	-251	-6%	-16	-290	-266	-24	-17	-40	23	-20	-36	16
Emergency	-4	-4	0%		-41	-41	0%		-45	-45		1	-6	8	2		2
<b>Total Income</b>	<b>-515</b>	<b>-516</b>	<b>0%</b>	<b>1</b>	<b>-5,956</b>	<b>-5,747</b>	<b>-4%</b>	<b>-209</b>	<b>-6,481</b>	<b>-6,298</b>	<b>-183</b>	<b>-75</b>	<b>-4</b>	<b>-72</b>	<b>-74</b>		<b>-74</b>
<b>Expenditure</b>																	
Refuse	179	173	3%	6	1,972	1,926	2%	46	2,151	2,106	45						
Street Cleaning	102	99	2%	3	1,121	1,120	0%	1	1,223	1,210	13						
Trade	29	26	10%	3	315	321	-2%	-6	344	355	-11						
Workshop	48	43	11%	5	531	518	2%	13	579	555	24						
Green Waste	22	21	3%	1	271	296	-9%	-25	293	327	-34						
Premises Cleaning	20	18	10%	2	222	204	8%	18	243	220	23						
Cesspools	18	16	10%	2	199	203	-2%	-4	217	220	-3						
Pest Control	7	7	0%		73	74	-1%	-1	80	80							
Grounds	11	10	9%	1	133	123	7%	10	144	134	10						
Fleet	68	70	-2%	-2	748	709	5%	39	816	816							
Depot	19	20	-4%	-1	251	211	16%	40	270	230	40						
Emergency	4	4	4%		43	35	18%	8	47	45	2						
<b>Total Expenditure</b>	<b>527</b>	<b>506</b>	<b>4%</b>	<b>20</b>	<b>5,880</b>	<b>5,743</b>	<b>2%</b>	<b>137</b>	<b>6,407</b>	<b>6,298</b>	<b>109</b>						
<b>Net</b>	<b>11</b>	<b>-10</b>	<b>-190%</b>	<b>21</b>	<b>-75</b>	<b>-4</b>	<b>-95%</b>	<b>-72</b>	<b>-74</b>								<b>-74</b>

## INVESTMENT RETURNS

### INVESTMENT RETURNS

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	54,783	36,831	21,983	12,591	9,392	22,000
JUN	51,598	36,164	25,342	14,677	10,665	25,300
JUL	53,006	33,361	25,498	15,269	10,229	25,500
AUG	38,709	27,858	29,446	15,442	14,004	29,400
SEP	37,534	23,532	26,586	16,215	10,371	26,600
OCT	40,524	26,352	30,200	16,748	13,452	30,200
NOV	40,982	25,254	27,636	17,846	9,790	27,600
DEC	35,869	24,240	24,871	18,460	6,411	24,900
JAN	39,423	27,832	26,525	18,302	8,223	26,500
FEB	36,455	22,501	22,078	15,698	6,380	22,100
MAR	32,694	21,179		13,647		22,000
<b>TOTAL</b>	<b>523,424</b>	<b>336,535</b>	<b>281,887</b>	<b>186,000</b>	<b>109,534</b>	<b>303,800</b>



### INVESTMENT RETURNS (CUMULATIVE)

	Actuals 09/10	Actuals 10/11	Actuals 11/12	Budget 11/12	Variance	Forecast 11/12
APR	61,847	31,431	21,722	11,105	10,617	21,700
MAY	116,630	68,262	43,705	23,696	20,009	43,700
JUN	168,228	104,426	69,047	38,373	30,674	69,000
JUL	221,234	137,787	94,545	53,642	40,903	94,500
AUG	259,943	165,645	123,991	69,084	54,907	123,900
SEP	297,477	189,177	150,577	85,299	65,278	150,500
OCT	338,001	215,529	180,777	102,047	78,730	180,700
NOV	378,983	240,783	208,413	119,893	88,520	208,300
DEC	414,852	265,023	233,284	138,353	94,931	233,200
JAN	454,275	292,855	259,809	156,655	103,154	259,700
FEB	490,730	315,356	281,887	172,353	109,534	281,800
MAR	523,424	336,535		186,000		303,800

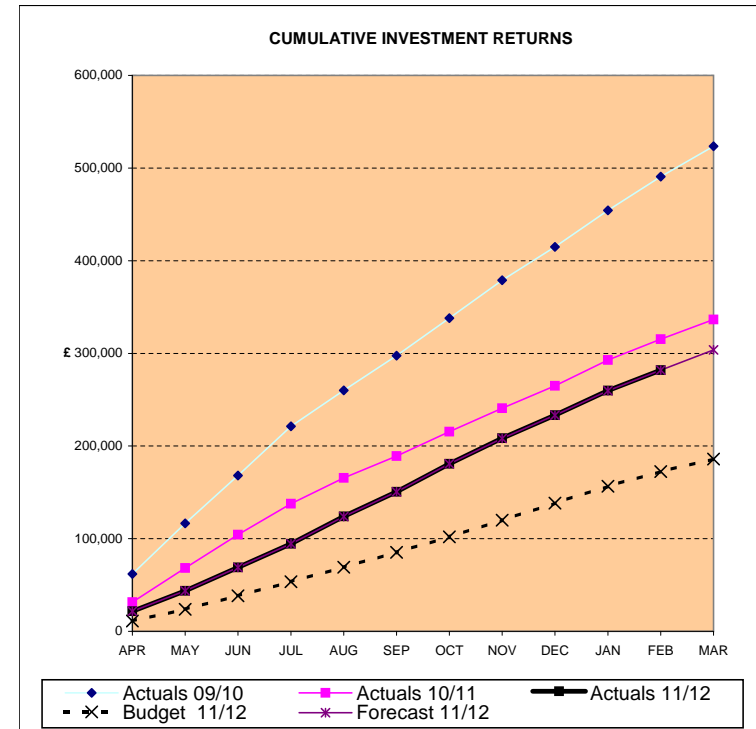
BUDGET FOR 2011/12            186,000  
 FORECAST OUTTURN            303,800

CODE:-                    YHAA            96900

**N.B.**

- These are the gross interest receipts rather than the interest remaining in the General Fund
- Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average            1.0530%  
 7 Day LIBID            0.4708%  
 3 Month LIBID        0.8112%



**STAFFING STATISTICS  
FEBRUARY 2012**

	<b>BDGT BOOK FTE</b>	<b>STAFF FTE</b>	<b>AGENCY STAFF</b>	<b>CASUAL FTE</b>	<b>TOTAL</b>	<b>COMMENTS / VARIATIONS</b>	<b>JANUARY TOTALS</b>
<b>CHIEF EXECUTIVES</b>							
Chief Executive's Office	3.61	2.41	0.00	0.00	2.41	1 FTE post deleted wef 10/6/11 - 0.41 temp post wef 11/7.	2.41
<b>SUB TOTAL</b>	<b>3.61</b>	<b>2.41</b>	<b>0.00</b>	<b>0.00</b>	<b>2.41</b>		<b>2.41</b>
<b>CORPORATE RESOURCES</b>							
Director, Secretaries	5.50	6.63	0.00	0.00	6.63	Budget includes Secretariat (although report to Finance and HR). 1 P/T post increased hours. 0.68 post wef 25/7.	6.63
Finance & Human Resources	82.42	81.47	1.00	0.69	83.16	Includes Property Team & 2 Benefits & Local Tax Apprentices.	83.33
Legal, Electoral, Democratic Services & Policy & Performance	17.12	14.33	0.00	0.00	14.33		14.82
<i>Legal, Electoral &amp; Democratic Services</i>	15.51	12.52	0.00	0.00	12.52		12.52
<i>Policy &amp; Performance</i>	1.61	1.81	0.00	0.00	1.81	Now 1.61 budgeted to Legal, Electoral & Dem Services. 0.2 worked in Housing & Comms but inc. in P&P.	1.81
IT & Facilities Management	24.46	25.43	0.00	0.00	25.43	2 Temp post (1 IT & 1 Fac) so 2 over Bdgt FTE.	25.43
<b>SUB TOTAL</b>	<b>129.50</b>	<b>127.86</b>	<b>1.00</b>	<b>0.69</b>	<b>129.55</b>		<b>130.21</b>
<b>COMMUNITY AND PLANNING SERVICES</b>							
Director, PA & Secretarial	2.00	2.00	0.00	0.00	2.00		2.00
Community Development	10.74	10.54	0.00	0.58	11.12	1 post is part externally funded.	11.64
Environmental & Operational Services	161.98	149.93	14.88	0.35	165.16		164.57
<i>SDS &amp; CCTV</i>	120.10	111.31	14.88	0.35	126.54	Includes Grounds Maintenance.	124.95
<i>Env Health &amp; Licensing</i>	25.02	23.76	0.00	0.00	23.76		24.76
<i>Parking &amp; Amenity</i>	16.86	14.86	0.00	0.00	14.86		14.86
Development Services	51.34	45.94	0.00	0.02	45.96		45.94
Building Control	7.81	6.81	1.00	0.00	7.81	Plus 1 Seconded Officer.	7.81
Housing & Communications	15.17	14.08	1.00	0.00	15.08	1 post is part externally funded.	15.08
<b>SUB TOTAL</b>	<b>249.04</b>	<b>229.30</b>	<b>16.88</b>	<b>0.95</b>	<b>247.13</b>		<b>247.04</b>
<b>EXTERNALLY FUNDED POSTS</b>							
Community Development	2.04	2.54	0.00	0.00	2.54		2.54
Environmental & Operational Services	0.00	0.00	0.00	0.00	0.00		0.00
Development Services	0.00	0.00	0.00	0.00	0.00		0.00
Housing & Communications	3.41	3.49	0.00	0.00	3.49	1 post is part funded by SDC (see Housing permanent posts).	4.49
<b>SUB TOTAL</b>	<b>5.45</b>	<b>6.03</b>	<b>0.00</b>	<b>0.00</b>	<b>6.03</b>		<b>7.03</b>
<b>TOTALS</b>	<b>387.60</b>	<b>365.60</b>	<b>17.88</b>	<b>1.64</b>	<b>385.12</b>		<b>386.69</b>
<b>Number of staff paid in February</b>							
386 permanent, 11 casuals							